

Invicta Holdings Limited and its subsidiaries ("Invicta" or "the Group")  
(Incorporated in the Republic of South Africa)  
Registration number 1966/002182/06 | Share code: IVT | ISIN: ZAE000029773

To view the full announcement please visit our website at [www.invictaholdings.co.za](http://www.invictaholdings.co.za)

Unaudited condensed consolidated interim results for the six months ended 30 September 2025

Our trading results for the current period are consistent with those of the previous period, demonstrating our core operations' strong and reliable nature, whilst facing a challenging operating environment. The operations continued to focus on executing the group's strategy, driving operational efficiency and positioning the Group for sustainable growth.

Invicta purchased Spaldings, effective 1 September 2025. Spaldings is a prominent distributor of agricultural and ground care components in the UK.

- Results summary:
- Revenue grew by 6%
  - HEPS increased by 15%
  - Sustainable HEPS increased by 19%
  - Cash and cash equivalents of R901 million

| FINANCIAL SUMMARY                         |       | 30 Sept<br>2025 | 30 Sept<br>2024 | %<br>Change |
|-------------------------------------------|-------|-----------------|-----------------|-------------|
| Shareholder's equity                      | R'000 | 5 407 691       | 5 038 969       | 7           |
| Revenue                                   | R'000 | 4 240 533       | 4 002 997       | 6           |
| Profit for the period*                    | R'000 | 242 905         | 273 792         | (11)        |
| Basic earnings per share                  | cents | 268             | 251             | 7           |
| Headline earnings per share               | cents | 265             | 231             | 15          |
| Sustainable headline earnings per share** | cents | 285             | 240             | 19          |
| Net asset value per ordinary share        | cents | 6 090           | 5 203           | 17          |
| Dividend per share                        | cents | -               | -               | -           |

\* Both prior year and current year includes once-off costs and profits, which, if excluded, would result in a 3% decrease in the profit for the period

\*\* Please refer to note 10 of the Unaudited Consolidated Interim Results for the computation of sustainable headline earnings per share

This short-form announcement is the responsibility of the directors, is a summary of the information in the full announcement and does not contain full or complete details. Any investment decisions should be based on the full announcement that has been published on SENS at <https://senspdf.jse.co.za/documents/2025/jse/isse/IVT/Int2025.pdf> and is also available on our website [www.invictaholdings.co.za](http://www.invictaholdings.co.za).

Copies of the full announcement may be requested from the company secretary at [info@invictaholdings.co.za](mailto:info@invictaholdings.co.za).

Ordinary share cash dividend

The board intends paying a dividend at financial year end, by applying a cover ratio between 2.75 and 3.25 times on sustainable earnings, taking into account share buy-backs.

By order of the board

STEVEN JOFFE  
Chief Executive Officer

NAZLEE RAJMOHAMED  
Group Financial Director

24 November 2025

Invicta Holdings Limited  
Registered office:  
11 Crescent Drive, 3rd Floor, Office 301 D,  
Melrose Arch, 2076  
Transfer secretaries:  
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Rosebank, 2196

Directors:  
Dr CH Wiese\* (Chairman), S Joffe (CEO), C Barnard,  
N Rajmohamed, LR Sherrell\*, RA Wally^, Adv JD Wiese\*,  
PM Makwana^, I Van Heerden\*, F Davidson^  
\* Non-executive      ^ Independent non-executive  
Sponsor:  
Nedbank Corporate and Investment Banking,  
a division of Nedbank Limited